# MINISTRY OF EDUCATION AND SCIENCE OF UKRAINE IVAN FRANKO NATIONAL UNIVERSITY OF LVIV

Faculty of Economics

Department of Information Security and Business Communications

APPROVED

At the meeting of the Department of Information Security and Business Communications
Ivan Franko National University of Lviv
Protocol No. 8 dated February 5, 2024

Head of the Department

Prof. Mariya KHMELYARCHUK

Syllabus of the educational discipline
«International business ethics and intercultural communication»,
which is an optional academic discipline
of the first bachelor's level of higher education
for applicants of the speciality 051 Economics,
EP «International Economy and International Business Communications»

The title of the discipline	International business ethics and intercultural communication					
The address of teaching	Ivan Franko National University of Lviv,					
the discipline	Lviv, Avenue Viacheslava Chornovola, 61					
Faculty and department	Faculty of Economics,					
_	Department of Information Security and Business Communications					
Field of knowledge, code	Field of knowledge - 05 Social and behavioural sciences,					
and title of specialty	specialty - 051 Economics.					
<b>Lecturer of the discipline</b>	Oksana Volodymyrivna Kliuvak, associate professor of the Department of					
_	Information Security and Business Communications					
Contact information of	oksana.klyuvak@lnu.edu.ua					
the lecturer						
Consultations regarding	Consultations on the day of practical classes by prior arrangement.					
the educational process						
of the discipline are held						
Discipline page	https://e-learning.lnu.edu.ua/course/view.php?id=6036					
Information about the	The discipline «International business ethics and intercultural					
discipline	communication» is an optional academic discipline of the cycle of					
	professional training, which is delivered in the 6th semester (3rd year of					
	studying) in the amount of 6 credits (according to the European Credit					
	Transfer System ECTS).					
A brief summary of the	This academic discipline is the theoretical and practical basis of the set of					
discipline	knowledge and skills that form the profile of a specialist in the field of					
	international economic relations and includes a range of issues related to the					
	essence of international business ethics and intercultural communication, rules					
	of business etiquette and principles of socially responsible business, as well as					
	practical skills in conducting business negotiations, solving ethical problems					
	in intercultural business communication and international business					
The purpose and goals of	management.  The purpose of the academic discipline is the formation of students' holistic					
the disciplines						
the disciplines	ideas about modern concepts of business ethics, applied ethics and corporate social responsibility at the international level, as well as the skills of the					
	practical application of these concepts in the process of intercultural					
	communication and effective management of an international company.					
	The goals of the discipline «International business ethics and intercultural					
	communication» are:					
	formation of a comprehensive system of knowledge about the ethics of					
	international business in the context of the implementation of the concept of					
	sustainable development and cross-cultural features of conducting					
	international business;					
	<ul> <li>definition of ethical aspects of intercultural business communication;</li> </ul>					
	- acquisition by students of the skills and abilities to analyze ethical					
	problems of modern business, conflict and manipulation situations in business					
	relations and methods of increasing the ethical level of an international					
	enterprise;					
	- improving the ability to effectively use verbal and non-verbal methods					
	of communication in situations of intercultural interaction;					
	- acquire the skills to demonstrate a high culture of foreign language					

	communication in an intercultural space.					
Literature for studying the	1					
discipline	1. Baldzhi M. D. Business ethics: a textbook. Kyiv: FOP Gulyaeva V. M., 2021. 332 p.					
	2. Business ethics: a textbook / Sushyk I.V., Sushyk O.G., Martyniuk					
	Y.M., Visyn V.V. Lutsk: RVV Lutsk National Technical University, 2019.					
	268 p.					
	3. Duchenko M. M., Shevchuk O. A. Business ethics: lecture notes:					
	tectbook for students specialty 051 "Economics" educational program "Personnel management and labor economics". Kyiv: KPI named after Igor					
	Sikorskyi, 2020. 56 p.					
	4. Gonchar K. L., Trigub G. V., Khnykina O. O. English for Business					
	Communication: educational and methodological manual. Lutsk: VezhaDruk, 2022. 253 p.					
	<u>*</u>					
	5. Integrity and ethics in business. University Module Series / United Nations Office on Drugs and Crime, 2021. URL					
	https://www.unodc.org/documents/e4j/IntegrityEthics/E4J_Integrity_and_Et					
	hics_Module_11_final_UKR.pdf 6. Levchenko Ya., Britchenko I. Business communications, book, 124 p.					
	URL:					
	https://dspace.uzhnu.edu.ua/jspui/bitstream/lib/36181/1/Business%20Comm					
	unications%20Britchenko.pdf					
	7. Plotnichenko S. R. Basics of business etiquette and protocol: textbook					
	for students of higher education. Melitopol: "Color Print" LLC, 2021. 200 p.					
	8. Yevdokimova-Lysohor L. A. Basics of intercultural communication:					
	methodological recommendations for practical tasks for students of speciality					
	291 "International relations, public communications and regional studies" of					
	the first (bachelor) level. Kharkiv: KHNEU named after S. Kuznetsia, 2020.					
	29 p					
	Additional literature					
	9. Business Communication and Report Writing. Handbook URL:					
	https://www.fasset.org.za/downloads/Business_Communication_and_Report _Writing_Handbook.pdf					
	10. Business Ethics: Definition, Principles, Why They're Important. URL:					
	https://www.investopedia.com/terms/b/business-ethics.asp					
	11. Business Ethics and Leadership (BEL). URL:					
	https://armgpublishing.com/journals/bel/					
	12. Modern philosophy in the context of intercultural communication:					
	collective monograph / Z. M. Atamaniuk , Ye.R.Borinshtein, N. P. Hapon, Yu.					
	A. Dobrolyubska, etc. Lviv-Toruń: Liha-Pres, 2019. 248 p.					
	13. Pachon Juan, Gutierrez Jelber, Aldana Faisury (2023). Ethics in					
	international business. URL:					
	https://www.researchgate.net/publication/374779405_ETHICS_IN_INTERN					
	ATIONAL_BUSINESS					
	14. Principle Ten: Anti-Corruption. URL :					
	https://unglobalcompact.org/what-is-gc/mission/principles/principle-10					
	15. Ryneyska L. S. Social responsibility as a component of international					
	business ethics in the conditions of globalization. <i>Efficient economy</i> . 2016. No.					

- 11. http://www.economy.nayka.com.ua/?op=1&z=5257
- 16. Sazonets O. M. Management of international business: a textbook. Rivne: NUVHP, 2019. 338 p.
- 17. Shevchuk V. O., Strilok I. I. Ethical imperatives of international business in the context of European integration of Ukraine. *Economic Synergy*. 2023. (2). P. 105-114. URL: https://doi.org/10.53920/ES-2023-2-8
- 18. Shulgina L. M. Business communications: educational and methodological complex: teaching. manual for students of the first (bachelor) level of higher education, field of knowledge 07 "Management and administration", specialty 075 "Marketing", educational and professional program "Industrial Marketing". Kyiv: KPI named after Igor Sikorskyi, 2023. 151 p.
- 19. Styles of conducting international negotiations. URL: <a href="https://law.chnu.edu.ua/styli-vedennia-mizhnarodnykh-perehovoriv/">https://law.chnu.edu.ua/styli-vedennia-mizhnarodnykh-perehovoriv/</a>
- 20. Suhairi, Farach Nur Fachri, Mutiara Khinaya, Arjuna Pangestu. Business communication ethics. *International Journal of Economic Research and financial Accounting (IJERFA)*, 2023. Volume 1, Number 4. P. 202–213.
- 21. Zarichna O. V., Zelich V. V. Business ethics in the conditions of European integration. *Scientific Bulletin of the Uzhhorod National University*. *Series "International Economic Relations and World Economy"*. The special issue is devoted to the topic of European integration. 2022. Issue 44. P.36-40.
- 22. United Nations Convention against Corruption. URL: https://www.unodc.org/unodc/corruption/tools\_and\_publications/UN-convention-against-corruption.html

#### Internet resources

- 23. Bloomberg. URL: https://www.bloomberg.com
- 24. Business etiquette URL: https://edu.gcfglobal.org/en/jobsuccess/business-etiquette/1/Code of Conduct & Ethics, and Related Policies. URL: www.fitchratings.com
- 25. Business Ethics and Leadership (BEL). URL: https://armgpublishing.com/ua/uajournals/uabel/
- 26. Official website of the European Union. URL https://europa.eu/european-union/index\_en
- 27. Forbes. URL: https://www.forbes.com/?sh=455761d62254

#### The scope of the course

The total volume of the course is 180 hours, of which classroom classes - 32 hours of lectures, 32 hours - seminar classes, 116 hours - selfstudy work

## **Expected learning** outcomes

### After completing this course, the student should: know:

- the conceptual and categorical apparatus regarding business ethics and the process of intercultural communication in international companies;
- the specificity of business ethics at micro-, macro-, and mega-levels;
- international principles and standards of socially responsible business;
- approaches to forming the content and structure of the company's code of ethics;
- cross-cultural aspects of international business management;

	• the specifics of business ethics at the international level and the					
	particulars of business ethics in different countries;					
	• basic principles and approaches to substantiating the essence of the					
	process of intercultural communication;					
	• peculiarities of business etiquette and methods of business					
	communication;					
	• the criteria of quality and effectiveness of intercultural					
	communication, ethical standards in business;					
	• the classification and features of verbal and non-verbal communication					
	in business relations;					
	• the organizational aspects of the business protocol, technology and					
	strategies for conducting business negotiations;					
	• the nature of the emergence of intercultural conflicts, the peculiarities of manipulation in business relations, and the means of diagnosis, prevention,					
	and management.					
	be able :					
	to analyze and evaluate ethical problems in economic life and the field					
	of business;					
	<ul> <li>to plan the strategy and tactics of international companies, considering</li> </ul>					
	the requirements of professional ethics;					
	- to choose ways and means of business communication, effectively					
	operate verbal and non-verbal means of communication in intercultural					
	interaction;					
	- to conduct business telephone conversations, business meetings and					
	negotiations;					
	to apply methods and models of cultural dimensions to analyze					
	intercultural situations;					
	- to analyze intercultural conflicts and reasonably determine the optimal forms of their management;					
	- to manage emotions and maintain a tolerant attitude towards					
	representatives of other cultures.					
Key words	international business, ethics, etiquette, code of ethics, social responsibility,					
<b>,</b>	intercultural communication, verbal means of communication, non-verbal					
	means of communication, business negotiations, conflict, manipulation,					
	tolerance.					
Format of the course	Full-time.					
	Delivering lectures and practical classes – in auditory format.					
Titles of content modules	CONTENT MODULE I. THEORETICAL FOUNDATIONS OF					
and topics	BUSINESS ETHICS AND BUSINESS COMMUNICATIONS AT THE					
	INTERNATIONAL LEVEL					
	Topic 1. Main ethical categories and their place in international business					
	The essence and content of the concept of "ethics of business communication",					
	"business ethics". Professional ethics and its types. Economic expediency of					
	ethics in business. Concept of business etiquette and protocol, its requirements					
	and main purpose. The main principles of business etiquette. Management					
	ethics. Ethics of business communication. Ethics of documentation. Ethical					
	norms in relations with business partners. Moral and ethical principles of					
	5					

professional activity.

### Topic 2. Business ethics at micro-, macro- and mega-levels

Company values. Peculiarities of ethics of international companies. Peculiarities of moral and ethical behaviour of modern transnational corporations. The concept of fair competition. Ethical methods of competition. "Horizontal" and "vertical" business ethics at the macro level. Advertising ethics. Peculiarities of the implementation of business ethics at the global level. Business relations at the international level.

## Topic 3. Ethical problems (issues) and corporate culture of modern business. Social responsibility of business.

Modern corporations and moral problems in business. Ethical problems in international business. Corporate morality and corporate culture. Types of corporate culture. Basic ethical concepts in international management. Business ethics in international business in the context of implementing the concept of sustainable development. Social responsibility of international corporations. Environmental activities of international corporations. The concept of the corporation code. Corporation code and social responsibility of business. Structure of the Corporation Code. Functions of the Corporation Code. Methods of increasing the ethical level of an international enterprise.

## Topic 4. Ethics and cross-cultural aspects in International Business management

Ethics and modern management. Business ethics and its role in management development. Ethical aspects of company behaviour in a cross-cultural and international context. The role of culture in conducting international business. Elements of culture. Models of cross-cultural behaviour in business. Hofstede's Cultural Dimensions Theory. Hofstede's concept of business culture in international business. Peculiarities of business culture related to digitalization of business processes. Cross-cultural features of conducting international business. National peculiarities of business ethics.

### Topic 5. The essence and features of intercultural business communication

Concept of intercultural business communication. Definition of the concept of communication as a process of information exchange. Intercultural communication as a form of social interaction of representatives of different cultures in the business sphere. Purpose and functions of international business communications. Effective intercultural interaction. Moral culture as an ethical basis of business communication. Combination of activity, communication and cognition in the communicative process. Types, levels and models of intercultural business communication. Multiple classifications regarding types of communication. Interpersonal, intergroup, intersocial communication, subject-group communication. Mediated and direct, dialogic and monologic communication. Oral and written business communication. Functional-role, formal and informal business communication. Manipulation, competition and cooperation as the main levels of intercultural business

communication. Analysis of the peculiarities of business cultures and communicative behaviour of business partners in international business.

## CONTENT MODULE II. PRACTICAL ASPECT OF INTERCULTURAL BUSINESS COMMUNICATION

### Topic 6. International companies and peculiarities of the communication process in international companies

Types of companies. The structure of companies in different countries. Peculiarities of the communication process depending on the type and structure of international companies. Norms of business relations. The role of the manager's culture of business communication in creating an effective management strategy. Communication styles and the problem of communication between the manager and subordinates. The problem of leadership. Comparative analysis of features of authoritarian, democratic and liberal communication styles. Communication styles and specifics of management communication vertically and horizontally. Business subordination. Rules of greeting, address, and presentation. Relations between work colleagues. Observance of correct behaviour with partners and clients. Meeting as a form of collective discussion.

### **Topic 7. Written business communication**

Business correspondence in international business communications and its features. General characteristics of business papers. Language of business papers. Classification of documents. Classification of letters. Business letters. Personal letters. Letters of recommendation. Direct mail advertising letters. Business letter style. Business card. Business card exchange etiquette. Electronic correspondence. International standards for writing a resume. Letters of recommendation and motivation.

## Topic 8. Oral business communication. The culture of public speaking, linguistic and communicative features of oral presentations

Peculiarities of non-verbal communication in different cultures. Participation in discussions, debates, and scientific seminars. Protocol rules for holding corporate events: business conversations, meetings, presentations, negotiations, meetings. Time limits. Number of participants. The concept of public speaking. Ethical requirements for public speaking. The structure and requirements for creating presentations that accompany public speaking.

#### **Topic 9. Technology of negotiations. Negotiation strategies**

Communicative activities as the basis of business interaction. Organization of business contacts with foreign partners: protocol and international etiquette. Business negotiations: ethical norms and standards. The essence, types, and techniques of business negotiations. Tactical techniques and conditions for successful negotiations. Role of national traditions and customs in conducting business negotiations with foreign partners. The role and influence of cultural diversity in negotiation. International requirements for negotiations and meetings.

	Topic 10. Conflicts and manipulations in the process of intercultural communication  Concept of conflict and its nature. Socio-psychological theories of conflict. The main barriers to mutual understanding. Mechanisms of mutual understanding. Ways to get out of conflict situations. Strategy and tactics of conflict behaviour. Conflict prevention. Conflicts in business relations. Motivational, moral and emotional barriers in communication. Concept of the communication model. Manipulative models of business communication. Manipulation in negotiations. Tolerance as the main way of understanding cultures. Stages of forming a tolerant attitude towards a foreign culture.				
Final control,	Exam				
form					
Prerequisites	To study the course, students need basic knowledge of "Leadership and teamwork", "International and regional economy", "International economy", "Business foreign language (level A)", "Management".				
<b>Educational methods</b>	Problem-based lectures, lecture-discussions using presentation and				
and techniques that will	multimedia equipment.				
be used during the course teaching	Practical classes (educational discussions in the form of a seminar,				
course teaching	presentations, scientific and analytical individual works).  Self-study (individual work with recommended literature, performance of				
	analytical tasks).				
	Lectures provide students with the main theoretical material from the topics list of the discipline, which is the basis for independent understanding and elaboration using the recommended literature, and also contribute to the ability to generalizing and critical thinking based on participation in discussions. Self-study (individual work with recommended literature, presentation of analytical tasks).  Lectures provide applicants with the main theoretical material from the list of topics of the discipline, which is the basis for independent understanding and elaboration using the recommended literature, and also contribute to the development of the student's ability to generalize and critical thinking based on the participation in discussions. Lectures are complemented by practical (seminar) classes, which give students the opportunity to apply theoretical knowledge in the form of scientific discussions during seminars, presentations and discussions of modern scenarios of the development of economic science and practice. Seminar (practical) classes are designed with the use of practice-oriented learning methods and involve scientific and analytical work by students of higher education based on the study of the latest modern economic theories, as well as the analysis of practical situations and the presentation of individual research tasks. Self-study facilitates preparation for lectures, practical classes, individual work and work in groups to prepare presentations to be presented to other groups, as well as to perform individual and group research tasks.				
Necessary equipment	The study of the academic discipline does not require the use of software, except for commonly used programs and operating systems.				
	Multimedia and projection equipment.				

	Computers, computer systems and networks.					
Evaluation criteria	1					
	to the following ratio: Practical (seminar) classes: 50% of the semester grade;					
	the maximum number of points is 50 points. Control measurements					
	(examination): 50% of the semester grade; the maximum number of points is					
	50 points.					
	The form of final control is an exam.					
	Written works: Students are expected to be able to complete an individual					
	written task (essay, research paper).					
	Academic Integrity: Students' papers are expected to be their own original					
	research or reasoning. Failure to cite used sources, fabrication of sources,					
	plagiarism, and interference with the work of other students are, but are not					
	limited to, examples of possible academic dishonesty. The detection of signs					
	of academic dishonesty in a student's written work is grounds for its failure by					
	the teacher, regardless of the scale of plagiarism or deception.					
	Attending classes is an important component of learning. All students are					
	expected to attend all lectures and practical sessions of the course. Students					
	must inform the lecturer about the impossibility of attending classes. In any					
	case, students are obliged to comply with all deadlines for the completion of					
	all types of written work provided for by the course. Literature.					
	The lecturer will provide all literature that students cannot find on their own					
	for educational purposes only, without the right to transfer it to third parties.					
	Students are also encouraged to use other literature and sources that are not					
	among the recommended ones.					
	Scoring policy.					
	Points scored for written module control, oral reports of students, perform					
	of scientific research tasks and independent work are taken into account. At					
	the same time, attendance at classes and the student's activity during practical					
	classes must be taken into account; the following aspects are not allowed:					
	absences and lateness to classes; using a mobile phone, tablet or other mobile					
	devices during class for non-educational purposes; plagiarism; late completion					
Quagtians for the ever-	of the task, etc					
Questions for the exam	The list of questions and tasks for the final assessment of knowledge (exam)					
Curron	is given during the consultation before the exam					
Survey	An evaluation questionnaire for assessing the quality of the course is provided at the end of the course.					
	at the end of the course.					

### COURSE SCHEME

16 weeks, 64 hours	Topic, plan	Form of activity	Literature. Internet Resources	Hour	Deadline
4	Topic 1. Conceptual foundations of international business and international law	Lecture, practical class	1-8	2/2	1 week
4	Topic 2. Business ethics at micro-, macro- and mega-levels	Lecture, practical class	1-8, 16, 17, 21	2/2	1 week
8	Topic 3. Ethical problems (issues) and corporate culture of modern business. Social responsibility of business.	Lecture, practical class	1-8, 15, 9- 14, 20	4/4	2 weeks
8	Topic 4. Ethics and cross-cultural aspects in International Business management	Lecture, practical class	1-8	4/4	2 weeks
8	Topic 5. The essence and features of intercultural business communication	Lecture, practical class	1-8, 9, 20	4/4	2 weeks
4	Topic 6. International companies and peculiarities of the communication process in international companies	Lecture, practical class	1-8, 9, 20, 23-27	2/2	1 week
8	Topic 7. Written business communication	Lecture, practical class, individual task	1-8, 9	4/4	2 weeks
8	Topic 8. Oral business communication. The culture of public speaking, linguistic and communicative features of oral presentations	Lecture, practical class, individual task	1-8	4/4	2 weeks
8	Topic 9. Technology of negotiations. Negotiation strategies	Lecture, practical class	1-8, 19	4/4	2 weeks
4	Topic 10. Conflicts and manipulations in the process of intercultural communication	Lecture, practical class	1-8	2/2	1 week